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INTERNAL AUDITOR'S REPORT

Board of Directors
Kansas District of
The Lutheran Church—Missouri Synod
Topeka, Kansas

Opinion

We have audited the accompanying financial statements of the Kansas District of The Lutheran Church—Missouri Synod, which comprise the statement of financial position as of January 15, 2026 and 2025, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Kansas District as of January 15, 2026 and 2025, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Kansas District and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Kansas District's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Kansas District's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Kansas District's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit

THE LUTHERAN CHURCH—MISSOURI SYNOD
Internal Audit Department



St. Louis, Missouri
June 8, 2026

KANSAS DISTRICT of
THE LUTHERAN CHURCH–MISSOURI SYNOD

STATEMENTS OF FINANCIAL POSITION
JANUARY 15, 2026 and 2025

	<u>2026</u>	<u>2025</u>
Assets:		
Cash and Cash Equivalents	\$ 771,788	\$ 311,761
Accounts Receivable	18,953	2,708
Interest Receivable	11,158	10,081
Prepaid Expenses	11,750	53,873
Property and Equipment - Net (Note 5)	753,401	1,189,037
Long-Term Investments (Note 4)	6,963,686	6,557,286
Cash Surrender Value of Life Insurance Policies	48,755	51,339
Beneficial Interests in Charitable Trusts Held by Others (Note 4)	131,565	116,643
Beneficial Interests in Perpetual Trusts (Note 4)	<u>84,508</u>	<u>75,397</u>
Total Assets	<u>\$ 8,795,564</u>	<u>\$ 8,368,125</u>
Liabilities:		
Accounts Payable and Accrued Expenses	\$ 43,710	\$ 72,318
Deferred Revenue	99,737	172,401
Funds Held in Trust for Others	<u>334,923</u>	<u>337,418</u>
Total Liabilities	<u>478,370</u>	<u>582,137</u>
Net Assets:		
Without Donor Restrictions (Note 7)	3,493,951	3,339,232
With Donor Restrictions (Note 8)	<u>4,823,243</u>	<u>4,446,756</u>
Total Net Assets	<u>8,317,194</u>	<u>7,785,988</u>
Total Liabilities and Net Assets	<u>\$ 8,795,564</u>	<u>\$ 8,368,125</u>

The accompanying notes are an integral part of these financial statements.

KANSAS DISTRICT of
THE LUTHERAN CHURCH–MISSOURI SYNOD

STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JANUARY 15, 2026

	<u>WITHOUT DONOR RESTRICTIONS</u>	<u>WITH DONOR RESTRICTIONS</u>	<u>TOTAL</u>
<u>SUPPORT, REVENUES, & OTHER ADDITIONS:</u>			
Support -			
District Congregations (Note 1)	\$ 1,624,718	\$ 118,681	\$ 1,743,399
Synod		5,000	5,000
LCEF (Note 10)		64,627	64,627
Other	70,441	179,864	250,305
Revenues -			
Subscriptions	80,002		80,002
Conventions, Conferences, and Workshops	335,667		335,667
Net Investment Return	136,381	321,660	458,041
Agreements with LCEF (Note 10)	10,704		10,704
Lease Income	12,000		12,000
Other	3,380		3,380
Change in Value of Beneficial Interests in Charitable Trusts		14,922	14,922
Change in Value of Beneficial Interests in Perpetual Trusts		9,111	9,111
Net Gain (Loss) on Property and Equipment Disposals	(23,237)		(23,237)
Net Assets Released from Restrictions (Note 8)	<u>337,378</u>	<u>(337,378)</u>	<u>-</u>
Total Support, Revenues, & Other Additions	<u>2,587,434</u>	<u>376,487</u>	<u>2,963,921</u>
<u>EXPENSES:</u>			
Program Services -			
World and National Missions	328,365		328,365
Preparing Church Workers	142,890		142,890
Congregational Services	519,813		519,813
Support Services -			
Synodical Budget	459,267		459,267
Mission and Ministry Support Services	657,725		657,725
Ecclesiastical and Program Administration	<u>324,655</u>		<u>324,655</u>
Total Expenses	<u>2,432,715</u>	<u>-</u>	<u>2,432,715</u>
CHANGE IN NET ASSETS	154,719	376,487	531,206
NET ASSETS - Beginning of Year	<u>3,339,232</u>	<u>4,446,756</u>	<u>7,785,988</u>
NET ASSETS - End of Year	<u>\$ 3,493,951</u>	<u>\$ 4,823,243</u>	<u>\$ 8,317,194</u>

The accompanying notes are an integral part of these financial statements.

KANSAS DISTRICT of
THE LUTHERAN CHURCH–MISSOURI SYNOD

STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JANUARY 15, 2025

	<u>WITHOUT DONOR RESTRICTIONS</u>	<u>WITH DONOR RESTRICTIONS</u>	<u>TOTAL</u>
<u>SUPPORT, REVENUES, & OTHER ADDITIONS:</u>			
Support -			
District Congregations (Note 1)	\$ 1,597,292	\$ 131,478	\$ 1,728,770
LCEF (Note 10)		70,263	70,263
Other	31,521	110,001	141,522
Revenues -			
Subscriptions	103,449		103,449
Conventions, Conferences, and Workshops	160,934		160,934
Net Investment Return	106,645	188,081	294,726
Agreements with LCEF (Note 10)	27,862		27,862
Lease Income	12,000		12,000
Other	9,275		9,275
Change in Value of Beneficial Interests in Charitable Trusts		6,491	6,491
Change in Value of Beneficial Interests in Perpetual Trusts		4,297	4,297
Net Gain (Loss) on Property and Equipment Disposals	19,211		19,211
Net Assets Released from Restrictions (Note 8)	<u>241,560</u>	<u>(241,560)</u>	<u>-</u>
Total Support, Revenues, & Other Additions	<u>2,309,749</u>	<u>269,051</u>	<u>2,578,800</u>
<u>EXPENSES AND LOSSES:</u>			
Program Services -			
World and National Missions	407,685		407,685
Preparing Church Workers	103,248		103,248
Congregational Services	519,281		519,281
Support Services -			
Synodical Budget	449,450		449,450
Mission and Ministry Support Services	571,421		571,421
Ecclesiastical and Program Administration	<u>310,008</u>		<u>310,008</u>
Total Expenses and Losses	<u>2,361,093</u>	<u>-</u>	<u>2,361,093</u>
CHANGE IN NET ASSETS	(51,344)	269,051	217,707
NET ASSETS - Beginning of Year	<u>3,390,576</u>	<u>4,177,705</u>	<u>7,568,281</u>
NET ASSETS - End of Year	<u>\$ 3,339,232</u>	<u>\$ 4,446,756</u>	<u>\$ 7,785,988</u>

The accompanying notes are an integral part of these financial statements.

KANSAS DISTRICT of
THE LUTHERAN CHURCH—MISSOURI SYNOD

STATEMENT OF FUNCTIONAL EXPENSES
FOR THE YEAR ENDED JANUARY 15, 2026

	PROGRAM SERVICES			SUPPORT SERVICES			
	World and National Missions	Preparing Church Workers	Congregational Services	Synodical Budget	Mission and Ministry Support Services	Ecclesiastical and Program Administration	TOTAL
Synodical Pledge	\$	\$	\$	\$ 459,267	\$	\$	\$ 459,267
Personnel							
Salaries and Wages	40,185		112,719		237,109	202,060	592,073
Employee Benefits	10,114		25,268		100,933	80,134	216,449
Grants	241,051	139,193	5,500				385,744
Conferences and Events			294,205		57,890	649	352,744
Travel	3,085		12,415		1,856	13,554	30,910
Depreciation	8,226		9,243		10,551	7,379	35,399
Meetings	4,422	3,697	28,291		4,049	10,616	51,075
Periodicals and Resources			3,153		1,086	1,727	5,966
Human Care and Disaster Support	19,046						19,046
Planned Giving			15,007				15,007
Audit, Insurance and Legal					19,689		19,689
Computers, Software and Equipment					35,872	374	36,246
Retreat Center			3,537		13,263	884	17,684
Occupancy	2,037		3,992		86,371	5,378	97,778
Telephone	199		398		4,505	1,043	6,145
Postage and Supplies					8,155		8,155
Publications					69,551		69,551
Other			6,085		6,845	857	13,787
Total Expenses by Function	\$ 328,365	\$ 142,890	\$ 519,813	\$ 459,267	\$ 657,725	\$ 324,655	\$ 2,432,715

The accompanying notes are an integral part of these financial statements.

KANSAS DISTRICT of
THE LUTHERAN CHURCH—MISSOURI SYNOD

STATEMENT OF FUNCTIONAL EXPENSES
FOR THE YEAR ENDED JANUARY 15, 2025

	PROGRAM SERVICES			SUPPORT SERVICES			
	World and National Missions	Preparing Church Workers	Congregational Services	Synodical Budget	Mission and Ministry Support Services	Ecclesiastical and Program Administration	TOTAL
Synodical Pledge	\$	\$	\$	\$ 449,450	\$	\$	\$ 449,450
Personnel							
Salaries and Wages	68,744		200,833		245,867	193,059	708,503
Employee Benefits	27,287		64,547		83,376	68,106	243,316
Grants	216,430	100,698	250				317,378
Conferences and Events			150,859			1,880	152,739
Travel	5,657		13,645		1,514	14,668	35,484
Depreciation	8,429		20,236			8,674	37,339
Meetings	2,550	2,550	29,579		3,243	8,769	46,691
Periodicals and Resources			6,289		734	2,277	9,300
Human Care and Disaster Support	24,680						24,680
West Africa Support	50,800						50,800
Planned Giving			15,526				15,526
Audit, Insurance and Legal					19,189		19,189
Computers, Software and Equipment					32,952	4,626	37,578
Retreat Center			3,824		14,341	956	19,121
Occupancy	2,796		2,722		79,041	4,921	89,480
Telephone	312		944		3,830	1,313	6,399
Postage and Supplies					12,263		12,263
Publications					71,155		71,155
Other			10,027		3,916	759	14,702
Total Expenses by Function	\$ <u>407,685</u>	\$ <u>103,248</u>	\$ <u>519,281</u>	\$ <u>449,450</u>	\$ <u>571,421</u>	\$ <u>310,008</u>	\$ <u>2,361,093</u>

The accompanying notes are an integral part of these financial statements.

KANSAS DISTRICT of
THE LUTHERAN CHURCH–MISSOURI SYNOD

STATEMENTS OF CASH FLOWS
FOR THE YEARS ENDED JANUARY 15, 2026 and 2025

	<u>2026</u>	<u>2025</u>
Cash Flows from Operating Activities:		
Change in Net Assets	\$ 531,206	\$ 217,707
Adjustments to Reconcile Change in Net Assets to Net Cash Provided (Used) by Operating Activities:		
Depreciation Expense	35,399	33,257
Change in Value of Beneficial Interests in Charitable Trusts	(14,922)	(6,491)
Change in Value of Beneficial Interests in Perpetual Trusts	(9,111)	(4,297)
Net (Gain) Loss on Property and Equipment Disposals	23,237	(19,211)
Net (Gain) Loss on Investments	(198,033)	(95,306)
Contributions Restricted for Long-Term Investment	(20,000)	(19,659)
Interest Restricted for Long-Term Investment	(1,622)	(779)
(Increase) Decrease in Operating Assets:		
Accounts Receivable	(16,245)	4,404
Interest Receivable	(1,077)	(2,666)
Prepaid Expenses	42,123	(40,391)
Cash Surrender Value of Life Insurance Policies	2,584	1,182
Beneficial Interests in Charitable Trusts Held by Others		(60,510)
Increase (Decrease) in Operating Liabilities:		
Accounts Payable and Accrued Expenses	(28,608)	26,170
Deferred Revenue	(72,664)	90,673
Funds Held in Trust for Others	<u>(2,495)</u>	<u>(886)</u>
Net Cash Provided (Used) by Operating Activities	<u>269,772</u>	<u>123,197</u>
Cash Flows from Investing Activities:		
Proceeds from Sale of Fixed Assets	455,053	31,897
Purchases of Fixed Assets	(78,053)	(14,975)
Proceeds from Sale of Investments	160,958	338,127
Purchases of Investments	<u>(369,325)</u>	<u>(271,336)</u>
Net Cash Provided (Used) by Investing Activities	<u>168,633</u>	<u>83,713</u>

(Continued)

KANSAS DISTRICT of
THE LUTHERAN CHURCH–MISSOURI SYNOD

STATEMENTS OF CASH FLOWS (Continued)
FOR THE YEARS ENDED JANUARY 15, 2026 and 2025

	<u>2026</u>	<u>2025</u>
Cash Flows from Financing Activities:		
Contributions Restricted for Investment in Perpetual Endowments	\$ 20,000	\$ 19,659
Interest Restricted for Reinvestment in Perpetual Endowment	<u>1,622</u>	<u>779</u>
Net Cash Provided (Used) by Financing Activities	<u>21,622</u>	<u>20,438</u>
Net Increase (Decrease) in Cash and Cash Equivalents	460,027	227,348
Cash and Cash Equivalents - Beginning of Year	<u>311,761</u>	<u>84,413</u>
Cash and Cash Equivalents - End of Year	<u><u>\$ 771,788</u></u>	<u><u>\$ 311,761</u></u>

The accompanying notes are an integral part of these financial statements.

KANSAS DISTRICT of
THE LUTHERAN CHURCH—MISSOURI SYNOD
NOTES TO FINANCIAL STATEMENTS

1. NATURE OF ORGANIZATION

The Kansas District (the District), a religious not-for-profit organization, is one of 35 districts of The Lutheran Church—Missouri Synod (the Synod), encompassing 156 congregations in the state of Kansas. The Synod established its district offices to more effectively achieve its objectives and assist its congregations and their members in conserving and promoting the unity of the faith and in carrying out their mission and ministry.

The District relies on donations from its member congregations for a significant portion of its support. As shown in the Statement of Activities, support from District congregations totaled \$1,743,399 and \$1,728,770 for the years ended January 15, 2026 and 2025, respectively. These donations are subject to fluctuations in the economic status of the areas in which the congregations are located. No provisions have been made for changes in the economic environment. Any significant reduction in the level of this support, however, could have an effect on the District's program and supporting activities.

The costs of providing various program and other supporting services have been summarized on a functional basis in the Statement of Activities as follows:

- *World and National Missions* – World missions includes the District's personalized world ministry support remitted to the Synod. National missions includes but is not limited to North American new mission work, campus ministries, deaf ministries, ethnic ministries, urban ministries, congregational subsidy, evangelism efforts, human care ministries, and related conferences and events.
- *Preparing Church Workers* – Includes financial aid provided to students normally attending one of the universities or seminaries of the Synod.
- *Congregational Services* – Supports District congregational service efforts and includes but is not limited to activities such as Sunday School, confirmation, family life, day care, adult education, outdoor ministry, singles ministry, elementary and secondary education, youth services, worship, stewardship education, and related conferences and events.
- *Synodical Budget* – Includes remittances to the Synod for synodical budget support.
- *Mission and Ministry Support Services* – Includes the District's communication efforts, financial and general service activities, the operation/maintenance of District office facilities, District/Synodical convention expenses, and the District's support of the national Lutheran Church Extension Fund (LCEF) efforts as discussed in Note 10 (Agreements with LCEF).
- *Ecclesiastical and Program Administration* – Includes activities of the president's office, vice-presidents, circuit visitors, reconcilers, and related conferences and events, as well as support of the District Board of Directors and its related committees.

All of these program and support services include the related program and administration expense associated with that particular function.

KANSAS DISTRICT of
THE LUTHERAN CHURCH—MISSOURI SYNOD
NOTES TO FINANCIAL STATEMENTS

1. NATURE OF ORGANIZATION (Continued)

The Kansas District of the Synod is an organization described in Section 501(c)(3) of the Internal Revenue Code (IRC) and, by virtue of a group tax-exempt ruling to the Synod and its component parts, is exempt from federal income taxes. However, any unrelated business income may be subject to taxation. In addition, the District qualifies for the charitable contribution deduction under IRC Section 170(b)(1)(A) and has been classified by the Internal Revenue Service as an organization other than a private foundation.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies followed by the District are described below:

Basis of Accounting

The accompanying financial statements have been prepared on the accrual basis of accounting.

Use of Estimates

We use estimates and assumptions in preparing financial statements in conformity with generally accepted accounting principles (GAAP). Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported amounts of revenues and expenses. Actual results could differ from those estimates, and those differences could be material.

Principles of Consolidation

The accompanying financial statements include all administrative and program offices or departments of the Kansas District. They do not include the assets, liabilities, and operations of the congregations, schools, and other separately administered operations of the Synod within the District's geographic area.

Cash, Cash Equivalents, and Restricted Cash

For financial statement purposes, we consider all cash and highly liquid financial instruments with original maturities of three months or less, which are not held for or restricted by donors for long-term purposes (e.g., for building projects, perpetual endowments), to be cash and cash equivalents. Cash restricted by donors for long-term purposes is shown separately in the Statement of Financial Position.

Investments and Net Investment Return/(Loss)

We record investment purchases at cost, or if donated, at fair value on the date of receipt. Thereafter, investments are reported at their fair values in the Statement of Financial Position. Net investment return/(loss) consists of interest and dividend income, realized and unrealized capital gains

KANSAS DISTRICT of
THE LUTHERAN CHURCH—MISSOURI SYNOD
NOTES TO FINANCIAL STATEMENTS

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Investments and Net Investment Return/(Loss) (Continued)

and losses, less external investment expenses; it is reported in the Statement of Activities based on the existence or absence of donor-imposed restrictions.

Contributions Receivable

Unconditional promises to give that are expected to be collected within one year are recorded at net realizable value. Unconditional promises to give expected to be collected after one year are initially recorded at fair value using present value techniques, incorporating risk-adjusted discount rates designed to reflect the assumptions market participants would use in pricing the asset. In subsequent years, amortization of the discounts is included in contributions/support in the Statement of Activities. We determine the allowance for uncollectible promises to give based on historical experience, an assessment of current economic conditions, and a review of subsequent collections. Contributions receivable are written off when deemed uncollectible.

Property and Equipment

Property and equipment purchases of \$5,000 or more with an estimated useful life greater than two years are capitalized and recorded at cost, or if donated, at fair value on the date of receipt. Depreciation is computed using the straight-line method over the estimated useful lives of the assets ranging from 3 to 40 years, or in the case of capitalized leased assets or leasehold improvements, the lesser of the useful life of the asset or the lease term. When assets are sold or otherwise disposed of, the cost and related depreciation are removed from the accounts, and any resulting gain or loss is included in the Statement of Activities. Costs of maintenance and repairs that do not improve or extend the useful lives of the respective assets are expensed when incurred. Property held for sale is recorded at the lower of cost or estimated fair value.

We review the carrying values of property and equipment for impairment whenever events or circumstances indicate that the carrying value of an asset may not be recoverable from its use and eventual disposition. When considered impaired, an impairment loss is recognized in the Statement of Activities to the extent carrying value exceeds the fair value of the asset.

Beneficial Interests in Charitable Trusts Held by Others

We have been named as an irrevocable beneficiary of several charitable trusts. These trusts were created independently by donors and are administered by outside agents designated by the donors. Therefore, we have neither possession nor control over the assets of the trusts; the assets are being held by the Lutheran Church—Missouri Synod Foundation (LCMS Foundation). At the date we receive notice of a beneficial interest, a contribution with donor restrictions is recorded in the Statement of Activities and a beneficial interest in charitable trusts held by others is recorded in the Statement of Financial Position at fair value, as determined/calculated by the LCMS Foundation. The trust agreements are re-valued annually by the LCMS Foundation and any resulting actuarial gain or loss is reflected in the Statement of Activities as a change in value of beneficial interests in charitable trusts.

KANSAS DISTRICT of
THE LUTHERAN CHURCH—MISSOURI SYNOD
NOTES TO FINANCIAL STATEMENTS

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Beneficial Interests in Charitable Trusts Held by Others (Continued)

Upon receipt of trust distributions, and when any purpose restrictions have been met, net assets with donor-imposed time or purpose restrictions are released to net assets without donor restrictions. Trust distributions with donor-imposed restrictions that are perpetual in nature are transferred to a specific endowment, in which case, net assets with donor restrictions are not released.

Beneficial Interests in Perpetual Trusts

We have been named as an irrevocable beneficiary of several perpetual trusts held and administered by the LCMS Foundation. Perpetual trusts provide for the distribution of the net income of the trusts to the District; however, we will never receive the assets of the trusts. At the date we receive notice of a beneficial interest, a contribution with donor restrictions of a perpetual nature is recorded in the Statement of Activities and a beneficial interest in perpetual trust is recorded in the Statement of Financial Position at the fair value of the underlying trust assets, as determined/calculated by the LCMS Foundation. Thereafter, beneficial interests in the trusts are reported at the fair value of the trusts' assets in the Statement of Financial Position, with trust distributions and changes in fair value recognized in the Statement of Activities.

Grants Payable

Unconditional promises to give which have been authorized and communicated to the recipient are reported as liabilities and expenses in the period in which the notification to the recipient occurs. If at the time the promise is made, the District expects to make payment in one year or less, the payable is recorded at net settlement value. Unconditional promises that the District expects to pay in more than one year are reported at fair value, which is measured as the present value of the amounts to be paid.

Net Assets

Net assets, revenues, gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net Assets Without Donor Restrictions – Net assets available for use in general operations and not subject to donor restrictions. These net assets may be subject to self-imposed limits by action of the governing board. These board-designated net assets may be earmarked for future programs, contingencies, purchase/construction of fixed assets, or for other uses.

Net Assets With Donor Restrictions – Net assets subject to donor-imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Donor-imposed restrictions that are temporary in nature are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

KANSAS DISTRICT of
THE LUTHERAN CHURCH—MISSOURI SYNOD
NOTES TO FINANCIAL STATEMENTS

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Contributions and Revenue Recognition

Contributions are recognized as support in the Statement of Activities when cash, securities or other assets, an unconditional promise to give, or notification of a beneficial interest is received. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash that must be used to acquire long-lived assets are reported as support in net assets with donor restrictions. Absent explicit donor restrictions about how long those long-lived assets must be maintained, we report expirations of donor restrictions when the donated or acquired long-lived assets are placed in service. Conditional promises to give are not included as support until the conditions on which they depend have been substantially met and the promises become unconditional. Donated services are reported as support in the Statement of Activities at fair value when those services (1) create or enhance nonfinancial assets or (2) require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation.

Revenue is recognized when earned. Program and supporting activity fees and payments received in advance are deferred to the applicable period in which the related services are performed or expenditures are incurred.

Functional Allocation of Expenses

The costs of program and supporting service activities have been summarized on a functional basis in the Statement of Activities. The Statement of Functional Expenses presents the natural classification detail of expenses by function. The financial statements include certain categories of expenses that are attributable to more than one program and supporting function. Therefore, these expenses require allocation to the programs and supporting services benefited on a basis that is reasonable and consistently applied. The expenses that are allocated include compensation and benefits, which are allocated based on estimates of time and effort, and office building depreciation and occupancy costs, which are allocated based on the square footage used by each program and supporting activity.

Taxes

We follow the accounting standards for contingencies in evaluating uncertain tax positions. This guidance requires financial statement recognition of the impact of a tax position if a position is more likely than not of being sustained on audit by the applicable regulatory authority, based on the technical merits of the position. These rules also provide guidance on measurement, recognition, classification, interest and penalties, transition, and disclosure requirements for uncertain tax positions. No liability has been recognized by the District for uncertain tax positions as of January 15, 2026 and 2025.

KANSAS DISTRICT of
THE LUTHERAN CHURCH—MISSOURI SYNOD
NOTES TO FINANCIAL STATEMENTS

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Financial Instruments and Credit Risk

We manage deposit concentration risk by placing cash and financial instruments with financial institutions believed by us to be creditworthy. At times, amounts on deposit may exceed insured limits or include uninsured investments in LCEF notes, money market mutual funds, etc. To date, we have not experienced losses in any of these accounts. Credit risk associated with accounts and contributions receivable is limited due to high historical collection rates and because substantial portions of the outstanding amounts are due from our member congregations or other agencies of the Synod who are supportive of our mission. Investment performance is monitored by the Board of Administration. Although the fair values of investments are subject to fluctuation from year-to-year, we believe the investment policies and guidelines are prudent for the long-term welfare of the organization.

Reclassifications

Certain amounts in the prior year financial statements have been reclassified for comparative purposes to conform to the 2026 financial statement presentation. These reclassifications, however, had no effect on the previously reported total net assets or total change in net assets.

Subsequent Events

The District has evaluated subsequent events through June 8, 2026, the date the financial statements were available to be issued.

3. LIQUIDITY AND AVAILABILITY OF FINANCIAL ASSETS

The District receives significant contributions with donor restrictions to be used in accordance with the associated purpose restrictions. It also receives gifts to establish endowments that will exist in perpetuity; the income generated from such endowments is used to fund programs. In addition, the District receives support without donor restrictions in the form of congregational mission commitments, LCEF contract reimbursements, contributions without donor restrictions, and revenues from conferences and workshops. The remainder of funding is provided by investment income without donor restrictions and appropriated earnings from gifts with donor restrictions.

The District considers those items received without donor restrictions to be available to meet cash needs for general expenditures. General expenditures include administrative and general expenses, support of Synod and grant commitments expected to be paid in the subsequent year.

The District manages its cash available to meet general expenditures by operating within a prudent range of financial soundness and stability, maintaining adequate liquid assets, and maintaining sufficient reserves to provide reasonable assurance that long term grant commitments and obligations under endowments with donor restrictions that support mission fulfillment will continue to be met, ensuring the sustainability of the District.

KANSAS DISTRICT of
THE LUTHERAN CHURCH—MISSOURI SYNOD
NOTES TO FINANCIAL STATEMENTS

3. LIQUIDITY AND AVAILABILITY OF FINANCIAL ASSETS (Continued)

The following represents the District's financial assets at January 15, 2026 and 2025, that are available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the Statement of Financial Position date:

	January 15	
	2026	2025
Financial Assets:		
Cash and Cash Equivalents	\$ 771,788	\$ 311,761
Accounts Receivable	18,953	2,708
Interest Receivable	11,158	10,081
Long-Term Investments	6,963,686	6,557,286
Cash Surrender Value of Life Insurance Policies	48,755	51,339
Beneficial Interests in Charitable Trusts Held by Others	131,565	116,643
Beneficial Interests in Perpetual Trusts	84,508	75,397
Total Financial Assets at Year-End	8,030,413	7,125,215
Less Those Unavailable for General Expenditures Within One Year Due to:		
Funds Held in Trust for Others	(334,923)	(337,418)
Donor-Imposed Restrictions	(4,823,243)	(4,446,756)
Net Financial Assets After Donor-Imposed or Contractual Restrictions	2,872,247	2,341,041
Less Internal Designations:		
Board Designations	(1,551,687)	(1,532,773)
Financial Assets Available to Meet Cash Needs for General Expenditures Within One Year	\$ 1,320,560	\$ 808,268

KANSAS DISTRICT of
THE LUTHERAN CHURCH—MISSOURI SYNOD
NOTES TO FINANCIAL STATEMENTS

4. FAIR VALUE MEASUREMENTS

We report certain assets and liabilities at fair value in the accompanying financial statements. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Inputs used to determine fair value refer broadly to the assumptions that market participants would use in pricing the asset or liability, including assumptions about risk. Inputs may be observable or unobservable. We consider observable data to be market data that is readily available, regularly distributed or updated, reliable and verifiable, not proprietary, and provided by independent sources that are actively involved in the relevant market.

A fair value hierarchy is used to disclose the measurement of fair value based on the levels of observable or unobservable inputs as follows:

Level 1 Inputs – Quoted prices are available in active markets for identical assets or liabilities as of the measurement date. A quoted price for an identical asset or liability in an active market provides the most reliable fair value measurement because it is directly observable to the market.

Level 2 Inputs – Pricing inputs are other than quoted prices in active markets, which are either directly or indirectly observable as of the report date. Level 2 inputs include assets or liabilities for which quoted prices are available but traded less frequently and assets or liabilities that are fair valued using similar assets or liabilities, the parameters of which can be directly observed.

Level 3 Inputs – Assets or liabilities have little to no pricing observability as of the measurement date. These items are measured using management's best estimate of fair value, where the inputs into the determination of fair value are not observable and require significant management judgment or estimation.

In some cases, the inputs used to measure the fair value of an asset or liability might be categorized within different levels of the fair value hierarchy. In those cases, the fair value measurement is categorized in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement. Assessing the significance of a particular input to entire measurement requires judgment, taking into account factors specific to the asset or liability. The categorization of a financial instrument within the hierarchy is based upon the pricing transparency of the instrument and does not necessarily correspond to our assessment of the quality, perceived risk, or liquidity profile of the asset or liability.

(Continued)

KANSAS DISTRICT of
THE LUTHERAN CHURCH—MISSOURI SYNOD
NOTES TO FINANCIAL STATEMENTS

4. FAIR VALUE MEASUREMENTS (Continued)

The following table presents financial instruments that are measured at fair value on a recurring basis and the level within the fair value hierarchy in which the fair value measurements fall, as well as the non-leveled instruments at January 15, 2026:

	Total	Fair Value Measurements Using			Investments Measured at Cost or NAV
		Level 1	Level 2	Level 3	
Long-Term Investments -					
LCEF Notes	\$ 4,424,505	\$	\$	\$	\$ 4,424,505
LCMS Foundation:					
LCEF Certificates	228,136				228,136
Cash	19				19
Fixed Income	271,917				271,917
Moderate Balanced	446,154				446,154
Aggressive Balanced	1,173,525				1,173,525
Conservative Balanced	419,430				419,430
Marketable Securities	-				
	<u>\$ 6,963,686</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 6,963,686</u>
Beneficial Interests in -					
Charitable Trusts	\$ 131,565	\$ -	\$ -	\$ 131,565	\$ -
Perpetual Trusts	\$ 84,508	\$ -	\$ -	\$ 84,508	\$ -

The following is a reconciliation of beginning and ending balances of assets measured at fair value on a recurring basis using significant unobservable inputs (Level 3) for the year ended January 15, 2026:

	Balance 1/15/2025	Net New or (Matured) Gifts	Change in Value	Balance 1/15/2026
Charitable Trusts	\$ 116,643	\$ -	\$ 14,922	\$ 131,565
Perpetual Trusts	\$ 75,397	\$ -	\$ 9,111	\$ 84,508

(Continued)

KANSAS DISTRICT of
THE LUTHERAN CHURCH—MISSOURI SYNOD
NOTES TO FINANCIAL STATEMENTS

4. FAIR VALUE MEASUREMENTS (Continued)

The following table presents financial instruments that are measured at fair value on a recurring basis and the level within the fair value hierarchy in which the fair value measurements fall, as well as the non-leveled instruments at January 15, 2025:

		Fair Value Measurements Using			Investments Measured at
	Total	Level 1	Level 2	Level 3	Cost or NAV
Long-Term Investments -					
LCEF Notes	\$ 4,180,118	\$	\$	\$	\$ 4,180,118
LCMS Foundation:					
LCEF Certificates	228,136				228,136
Cash	21				21
Fixed Income	241,750				241,750
Moderate Balanced	400,793				400,793
Aggressive Balanced	1,014,853				1,014,853
Conservative Balanced	381,455				381,455
Marketable Securities	110,161	110,161			
	<u>\$ 6,557,286</u>	<u>\$ 110,161</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 6,447,125</u>
Beneficial Interests in -					
Charitable Trusts	<u>\$ 116,643</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 116,643</u>	<u>\$ -</u>

The following is a reconciliation of beginning and ending balances of assets measured at fair value on a recurring basis using significant unobservable inputs (Level 3) for the year ended January 15, 2025:

	Balance 1/15/2024	Net New or (Matured) Gifts	Change in Value	Balance 1/15/2025
Charitable Trusts	<u>\$ 49,642</u>	<u>\$ 60,509</u>	<u>\$ 6,492</u>	<u>\$ 116,643</u>
Perpetual Trusts	<u>\$ 71,100</u>	<u>\$ -</u>	<u>\$ 4,297</u>	<u>\$ 75,397</u>

At January 15, 2026 and 2025, the fair value of donor-restricted endowment investments managed by the District and included in long-term investments in the above schedules was \$3,095,940 and \$2,803,228, respectively.

KANSAS DISTRICT of
THE LUTHERAN CHURCH—MISSOURI SYNOD
NOTES TO FINANCIAL STATEMENTS

4. FAIR VALUE MEASUREMENTS (Continued)

A small portion of our long-term investments is classified within Level 1 because they comprise mutual funds with readily determinable fair values based on daily redemption values. The fair values of beneficial interests in charitable and perpetual trusts are based on the fair values of the trust investments as reported by the trustee, the LCMS Foundation. These are considered to be Level 3 measurements.

The District uses the net asset value (NAV) per share as a practical expedient to estimate the fair values of investments in LCMS Foundation common funds, which do not have readily determinable fair values. These investments, with an aggregate fair value of \$2,311,045 and \$2,038,851 at January 15, 2026 and 2025, respectively, are not classified within the fair value hierarchy as shown in the above tables. Additionally, these investments have no unfunded commitments as at January 15, 2026 or 2025.

The LCMS Foundation carries out its investment management services through various common funds to invest the assets entrusted to it. A common fund pools the assets of numerous smaller accounts to provide for greater diversification and ease of investment management. Holders of a common fund are called participants; the District is such a participant. Participants buy and sell units of the common fund asset. In order to determine the price per unit of a common fund, all assets held by the common fund (which can include individual securities or units of other common funds) are valued as of the end of the month (the valuation date). This value is divided by the total number of units held by the participants in the common fund to determine the per-unit value. Transactions in the common fund (either purchases or redemptions) are calculated based on the per-unit value on the valuation date.

During the valuation process, the common funds accrue income and expenses for the valuation period. The net income to the funds is divided by the total number of units held by participants for the valuation period to establish the income per unit factor. Each participant receives an allocation of the net income determined by multiplying the income per unit factor times the number of units held by the participant of the common fund. Net realized and termination gains in LCMS Foundation common funds are also calculated and distributed annually to the participants.

The LCMS Foundation Fixed Income Fund is a low to moderate risk investment focused on income generation; the portfolio holds a broad range of U.S. investment grade bonds (80%) and non-investment grade bonds (20%). The Moderate Balanced Fund is a moderate risk, blended portfolio that holds both fixed income (50%) and domestic and international securities (50%); it provides modest income generation and potential for growth. The Aggressive Balanced Fund is a moderate to higher risk investment focused on the potential for growth with limited income generation; the portfolio holds both fixed income (25%) and equity (75%) securities. The Conservative Balanced Fund is a moderate risk investment focused on income generation with a limited potential for growth; the portfolio holds both fixed income bonds (75%) and domestic and international securities (25%).

KANSAS DISTRICT of
THE LUTHERAN CHURCH—MISSOURI SYNOD
NOTES TO FINANCIAL STATEMENTS

5. PROPERTY AND EQUIPMENT

Property and equipment consists of:

	January 15	
	2026	2025
Land	\$ 60,000	\$ 102,000
Office Building	2,416,396	2,338,342
Herington Lake Retreat Center	-	654,846
Office Furnishings and Equipment	94,551	90,451
Vehicles	64,988	64,988
	<u>2,635,935</u>	<u>3,250,627</u>
Less: Accumulated Depreciation	<u>(1,882,534)</u>	<u>(2,061,590)</u>
Net Property and Equipment	<u>\$ 753,401</u>	<u>\$ 1,189,037</u>

6. LINE OF CREDIT

LCEF establishes a line of credit for each participating district based on the district's program performance; this line of credit is evaluated and adjusted by LCEF annually in July. As of and for the years ended January 15, 2026 and 2025, we had an unsecured line of credit with LCEF in the amount of \$467,061 and \$443,041, respectively. Borrowings under the line would bear interest at the current rate of 5.75%. As of and during the years ended January 15, 2026 and 2025, there were no borrowings against this line of credit.

7. NET ASSETS WITHOUT DONOR RESTRICTIONS

Net assets without donor restrictions consist of the following:

	January 15	
	2026	2025
Undesignated	\$ 1,188,264	\$ 616,822
Investment in Property and Equipment	754,001	1,189,637
Designated by Board for:		
World and National Missions	1,223,083	1,225,832
Preparing Church Workers	236,049	199,380
Congregational Services	92,554	107,561
Total Board Designated	<u>1,551,686</u>	<u>1,532,773</u>
	<u>\$ 3,493,951</u>	<u>\$ 3,339,232</u>

KANSAS DISTRICT of
THE LUTHERAN CHURCH—MISSOURI SYNOD
NOTES TO FINANCIAL STATEMENTS

8. NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions are restricted for the following purposes or periods:

	January 15	
	2026	2025
Purpose Restrictions:		
World and National Missions	\$ 494,240	\$ 482,010
Preparing Church Workers	841,908	778,356
Congregational Services	22,660	25,993
Mission and Ministry Support Services	40,377	5,449
	<u>1,399,185</u>	<u>1,291,808</u>
Time Restrictions:		
Congregation Support	9,000	15,522
Beneficial Interests in Charitable Trusts Held by Others	131,565	116,643
	<u>140,565</u>	<u>132,165</u>
Endowments:		
Corpus (Perpetual) -		
World and National Missions	933,477	933,477
Preparing Church Workers	1,700,172	1,698,551
General Use	30,623	10,623
	<u>2,664,272</u>	<u>2,642,651</u>
Net Investment Return/(Loss) Subject to Appropriation and Expenditure; Restricted by Donors for:		
World and National Missions	187,279	124,394
Preparing Church Workers	347,434	180,341
	<u>534,713</u>	<u>304,735</u>
Total Endowments	<u>3,198,985</u>	<u>2,947,386</u>
Beneficial Interests in Perpetual Trusts	<u>84,508</u>	<u>75,397</u>
	<u>\$ 4,823,243</u>	<u>\$ 4,446,756</u>

(Continued)

KANSAS DISTRICT of
THE LUTHERAN CHURCH—MISSOURI SYNOD
NOTES TO FINANCIAL STATEMENTS

8. NET ASSETS WITH DONOR RESTRICTIONS (Continued)

Net assets were released from donor restrictions when expenses were incurred to satisfy the restricted purpose, or by occurrence of the passage of time or other events specified by the donors as follows:

	January 15	
	2026	2025
Satisfaction of Purpose Restrictions:		
World and National Missions	\$ 148,063	\$ 111,888
Preparing Church Workers	139,193	101,027
Congregational Services	20,680	4,049
Mission and Ministry Support Services	7,710	5,000
Ecclesiastical and Program Administration	6,210	-
	<u>321,856</u>	<u>221,964</u>
 Expiration of Time Restrictions	 <u>15,522</u>	 <u>19,596</u>
	 <u>\$ 337,378</u>	 <u>\$ 241,560</u>

9. ENDOWMENT FUNDS

Our endowment consists of ten individual funds established by donors to provide annual funding for specific activities and general operations. The District classifies amounts in its donor-restricted endowment fund as net assets with donor restrictions until the Board of Directors appropriates amounts for expenditure and any purpose restrictions have been met. Our Board has interpreted the Kansas enacted version of the Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift of the donor-restricted endowment funds, as of the gift date, unless there are explicit donor stipulations to the contrary. As a result of this interpretation, we retain in perpetuity (a) the original value of initial and subsequent gifts donated to the endowment and (b) any accumulations to the endowment that are required to be maintained in perpetuity in accordance with the applicable donor gift instrument. Donor-restricted amounts not retained in perpetuity are subject to appropriation and expenditure by us in a manner consistent with the standard of prudence prescribed by UPMIFA. We consider the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- (1) The duration and preservation of the fund
- (2) The purposes of the District and the donor-restricted endowment fund
- (3) General economic conditions
- (4) The possible effect of inflation and deflation
- (5) The expected total return from income and the appreciation of investments
- (6) Other resources of the District
- (7) The investment policies of the District

KANSAS DISTRICT of
THE LUTHERAN CHURCH—MISSOURI SYNOD
NOTES TO FINANCIAL STATEMENTS

9. ENDOWMENT FUNDS (Continued)

From time to time, certain donor-restricted endowment funds may have fair values less than the amount required to be maintained by donors or by law (underwater endowments). We have interpreted UPMIFA to permit spending from underwater endowments in accordance with prudent measures required under law. There were no underwater endowments as of January 15, 2026 and 2025.

Endowment Policies – Endowment assets are currently being managed and invested by the Business Manager in consultation with the Board of Administration. Endowment assets include those assets of donor-restricted endowment funds the District must hold in perpetuity. The District has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment. Per District policy, all assets are invested with LCEF or the LCMS Foundation. This allows the District to maintain a stable value in these endowments over the long-term. Exceptions to this policy may be granted by the Board of Directors if the donor specifies an alternate financial institution. The Board of Administration reviews the endowment investments and their performance on an annual basis.

As of January 15, 2026 and 2025, we had the following endowment net asset composition by fund type:

	<u>With Donor Restrictions</u>
<u>January 15, 2026</u>	
Donor-Restricted Endowment Funds:	
Amounts Required to be Maintained in Perpetuity	\$ 2,664,272
Accumulated Investment Return (Loss)	<u>534,713</u>
Total Endowment	<u><u>\$ 3,198,985</u></u>
 <u>January 15, 2025</u>	
Donor-Restricted Endowment Funds:	
Amounts Required to be Maintained in Perpetuity	\$ 2,642,650
Accumulated Investment Return (Loss)	<u>304,735</u>
Total Endowment	<u><u>\$ 2,947,385</u></u>

(Continued)

KANSAS DISTRICT of
THE LUTHERAN CHURCH—MISSOURI SYNOD
NOTES TO FINANCIAL STATEMENTS

9. ENDOWMENT FUNDS (Continued)

Changes in the endowment net assets for the years ended January 15, 2026 and 2025, are as follows:

	<u>With Donor Restrictions</u>
<u>Year Ended January 15, 2026</u>	
Endowment Net Assets - Beginning of Year	\$ 2,947,385
Net Investment Return (Loss)	316,213
Contributions	20,000
Appropriation of Endowment Assets for Expenditure	<u>(84,613)</u>
Endowment Net Assets - End of Year	<u><u>\$ 3,198,985</u></u>
<u>Year Ended January 15, 2025</u>	
Endowment Net Assets - Beginning of Year	\$ 2,764,159
Net Investment Return (Loss)	185,132
Contributions	19,659
Appropriation of Endowment Assets for Expenditure	<u>(21,565)</u>
Endowment Net Assets - End of Year	<u><u>\$ 2,947,385</u></u>

10. SUPPORT AND REVENUE FROM THE LUTHERAN CHURCH EXTENSION FUND

Distribution of LCEF Operating Results – Based on LCEF’s annual operating performance, earnings distributions are made available to its partner districts. LCEF operating results are restricted for specific mission and ministry programs of the respective district and are distributed upon request. During the years ended January 15, 2026 and 2025, the District requested and received distributions of LCEF operating results totaling \$64,627 and \$70,263, respectively. These distributions are reflected in the Statement of Activities as support from LCEF in net assets with donor restrictions.

Agreements with LCEF – In accordance with certain agreements, which are subject to renegotiation each July, LCEF agreed to compensate and reimburse the District for certain expenses incurred by us in connection with LCEF’s functions taking place at or through the District Office, through personnel employed by the District. The agreements require LCEF to pay the District a fixed amount on a monthly basis. The amounts received by the District in connection with these agreements during the years ended January 15, 2026 and 2025, totaled \$10,704 and \$27,862, respectively, which is reported in the Statement of Activities as revenue in net assets without donor restrictions.

KANSAS DISTRICT of
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NOTES TO FINANCIAL STATEMENTS

11. DEFINED BENEFIT PLAN

The District participates in the worker benefit plans of the Synod, including the Concordia Retirement Plan (CRP). The CRP provides individuals with post-retirement benefits. Substantially all full-time employees (those employed more than 20 hours per week and at least five months per year) are covered by the CRP. Employees are vested after five years of creditable service. We contribute a fixed percentage of each participant's salary to the CRP. Retirement plan expenses for the years ended January 15, 2026 and 2025, totaled \$55,960 and \$56,410, respectively.

There were no significant changes in the District's relationship to the CRP during fiscal 2026 or 2025. There were also no contingent liabilities associated with the CRP at January 15, 2026 or 2025. Currently, the District has no intention to withdraw from the CRP.