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INTERNAL AUDITOR'S REPORT

Board of Directors Kansas District of The Lutheran Church—Missouri Synod Topeka, Kansas

Opinion

We have audited the accompanying financial statements of the Kansas District of The Lutheran Church—Missouri Synod, which comprise the statement of financial position as of January 15, 2022 and 2021, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Kansas District as of January 15, 2022 and 2021, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Kansas District and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Kansas District's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, and design and perform audit procedures responsive to those risks. Such procedures
 include examining, on a test basis, evidence regarding the amounts and disclosures in the financial
 statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Kansas District's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Kansas District's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit

Chip Wel

THE LUTHERAN CHURCH—MISSOURI SYNOD Internal Audit Department

St. Louis, Missouri May 31, 2022

KANSAS DISTRICT of THE LUTHERAN CHURCH–MISSOURI SYNOD

STATEMENTS OF FINANCIAL POSITION JANUARY 15, 2022 and 2021

	_	2022	=	2021
Assets:				
Cash and Cash Equivalents	\$	266,180	\$	318,604
Cash Restricted for Investment in Perpetual Endowments		-		388,101
Accounts Receivable		4,850		4,022
Interest Receivable		4,891		5,092
Prepaid Expenses		29,407		15,963
Property and Equipment - Net (Note 5)		1,261,919		1,296,882
Long-Term Investments (Note 4)		5,768,720		5,005,021
Cash Surrender Value of Life Insurance Policies		56,588		57,306
Beneficial Interests in Charitable Trusts Held by Others (Note 4)		49,938		58,514
Beneficial Interests in Perpetual Trusts (Note 4)	_	81,254	_	73,785
Total Assets	\$_	7,523,747	\$_	7,223,290
Liabilities:				
Accounts Payable and Accrued Expenses	\$	56,771	\$	40,346
Refundable Advance		1,200		18,062
Deferred Revenue		97,991		62,844
Funds Held in Trust for Others	_	342,031	_	342,766
Total Liabilities	_	497,993	-	464,018
Net Assets:				
Without Donor Restrictions (Note 7)		3,656,869		3,599,505
With Donor Restrictions (Note 8)	_	3,368,885	=	3,159,767
Total Net Assets	_	7,025,754	-	6,759,272
Total Liabilities and Net Assets	\$_	7,523,747	\$_	7,223,290

The accompanying notes are an integral part of these financial statements.

KANSAS DISTRICT of THE LUTHERAN CHURCH–MISSOURI SYNOD

STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JANUARY 15, 2022

	THOUT DONOR ESTRICTIONS	-	WITH DONOR RESTRICTIONS	_	TOTAL
SUPPORT, REVENUES, & OTHER ADDITIONS:					
Support -					
District Congregations (Note 1)	\$ 1,433,526	\$	90,856	\$	1,524,382
Synod	, ,		12,390		12,390
Other	136,378		248,904		385,282
Revenues -	,		,		•
Subscriptions	53,496				53,496
Conventions, Conferences, and Workshops	124,846				124,846
Net Investment Return	63,415		35,396		98,811
Agreements with LCEF (Note 10)	170,527				170,527
Other	12,612				12,612
Change in Value of Beneficial Interests in Charitable Trusts			(8,576)		(8,576)
Change in Value of Beneficial Interests in Perpetual Trusts			7,469		7,469
Net Gain on Property and Equipment Disposals	12,843				12,843
Net Assets Released from Restrictions (Note 8)	 177,321	_	(177,321)		
Total Support, Revenues, & Other Additions	2,184,964	-	209,118	_	2,394,082
EXPENSES:					
Program Services -					
World and National Missions	273,070				273,070
Preparing Church Workers	83,773				83,773
Congregational Services	437,935				437,935
Support Services -	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Synodical Budget	409,506				409,506
Mission and Ministry Support Services	651,632				651,632
Ecclesiastical and Program Administration	271,684	_			271,684
Total Expenses	2,127,600		-		2,127,600
CHANGE IN NET ASSETS	 57,364	_	209,118		266,482
NET ASSETS - Beginning of Year	 3,599,505	-	3,159,767	_	6,759,272
NET ASSETS - End of Year	\$ 3,656,869	\$	3,368,885	\$	7,025,754

KANSAS DISTRICT of THE LUTHERAN CHURCH–MISSOURI SYNOD

STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JANUARY 15, 2021

	HOUT DONOR ESTRICTIONS	_1	WITH DONOR RESTRICTIONS	_	TOTAL
SUPPORT, REVENUES, & OTHER ADDITIONS:					
Support -					
District Congregations (Note 1)	\$ 1,356,804	\$	86,201	\$	1,443,005
Synod			10,438		10,438
LCEF (Note 10)			68,943		68,943
Other	17,297		413,587		430,884
Revenues -					
Subscriptions	57,345				57,345
Conventions, Conferences, and Workshops	46,876				46,876
Net Investment Return	65,356		28,328		93,684
Agreements with LCEF (Note 10)	163,083				163,083
Other	10,711				10,711
Change in Value of Beneficial Interests in Charitable Trusts			2,424		2,424
Change in Value of Beneficial Interests in Perpetual Trusts			5,271		5,271
Gain on Forgiveness of PPP Loan (Note 12)	154,060				154,060
Net Gain on Property and Equipment Disposals	327				327
Net Assets Released from Restrictions (Note 8)	 228,207	_	(228,207)		
Total Support, Revenues, & Other Additions	 2,100,066	_	386,985	_	2,487,051
EXPENSES:					
Program Services -					
World and National Missions	232,910				232,910
Preparing Church Workers	92,184				92,184
Congregational Services	334,568				334,568
Support Services -					
Synodical Budget	389,798				389,798
Mission and Ministry Support Services	661,286				661,286
Ecclesiastical and Program Administration	 260,394	_			260,394
Total Expenses	 1,971,140	_			1,971,140
CHANGE IN NET ASSETS	128,926		386,985		515,911
NET ASSETS - Beginning of Year	 3,470,579	_	2,772,782	_	6,243,361
NET ASSETS - End of Year	\$ 3,599,505	\$_	3,159,767	\$	6,759,272

KANSAS DISTRICT of THE LUTHERAN CHURCH–MISSOURI SYNOD

STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED JANUARY 15, 2022

		PROGRAM SERVIC	CES	_		ES				
	World and National Missions	Preparing Church Workers	Congregational Services	_	Synodical Budget		Mission and Ministry Ecclesiastical Support and Program Services Administration		_	TOTAL
Synodical Pledge	\$	\$	\$	\$	409,506	\$		\$	\$	409,506
Personnel										
Salaries and Wages	60,211		162,272				283,818	166,423		672,724
Employee Benefits	20,102		53,209				102,032	57,649		232,992
Grants	114,145	80,981	1,506							196,632
Conferences and Events			148,628					2,289		150,917
Travel	4,314		7,851				1,013	12,090		25,268
Depreciation	4,794		20,076				79,806	11,010		115,686
Meetings	3,447	2,792	14,001				3,184	9,377		32,801
Periodicals and Resources	55		1,272				1,456	818		3,601
Human Care and Disaster Support	31,216									31,216
West Africa Support	31,000									31,000
Planned Giving			18,321							18,321
Audit, Insurance and Legal							13,292			13,292
Lobbying							1,000			1,000
Computers, Software and Equipment							23,544	4,533		28,077
Retreat Center			4,746				17,798	1,187		23,731
Occupancy	3,422		4,948				49,874	4,922		63,166
Telephone	364		993				8,953	1,109		11,419
Postage and Supplies							9,628			9,628
Publications							48,153			48,153
Other			112	_		_	8,081	277	_	8,470
Total Expenses by Function	\$ 273,070	\$ 83,773	\$ 437,935	\$_	409,506	\$_	651,632	\$ 271,684	\$_	2,127,600

The accompanying notes are an integral part of these financial statements.

KANSAS DISTRICT of THE LUTHERAN CHURCH–MISSOURI SYNOD

STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED JANUARY 15, 2021

		PROGRAM SERVIC	CES	_		SUP	PORT SERVIC	ES		
							Mission and			
	World and National Missions	Preparing Church Workers	Congregational Services		Synodical Budget		Ministry Support Services	Ecclesiastical and Program Administration		TOTAL
Synodical Pledge	\$	\$	\$	\$	389,798	\$		\$	\$	389,798
Personnel										
Salaries and Wages	59,436		160,573				281,304	164,778		666,091
Employee Benefits	19,442		52,708				104,960	59,459		236,569
Grants	93,368	89,726	700				16,000			199,794
Conferences and Events			58,964					1,053		60,017
Travel	2,692		8,585				577	7,539		19,393
Depreciation	4,283		20,739				72,774	10,986		108,782
Meetings	3,189	2,458	16,864				3,236	6,467		32,214
Periodicals and Resources	334		1,936				621	1,045		3,936
Human Care and Disaster Support	29,335									29,335
West Africa Support	17,351									17,351
Audit, Insurance and Legal							13,323			13,323
Computers, Software and Equipment							23,078	2,134		25,212
Retreat Center			3,459				12,972	865		17,296
Occupancy	3,161		4,572				46,083	4,548		58,364
Telephone	319		957				7,323	1,126		9,725
Postage and Supplies							8,996			8,996
Publications							52,017			52,017
Other			4,511	_		_	18,022	394	_	22,927
Total Expenses by Function	\$ 232,910	\$ 92,184	\$ 334,568	\$_	389,798	\$	661,286	\$ 260,394	\$_	1,971,140

The accompanying notes are an integral part of these financial statements.

KANSAS DISTRICT of THE LUTHERAN CHURCH–MISSOURI SYNOD

STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED JANUARY 15, 2022 and 2021

	2022			2021		
Cash Flows from Operating Activities:						
Change in Net Assets	\$	266,482	\$	515,911		
Adjustments to Reconcile Change in Net Assets		•		•		
to Net Cash Provided (Used) by Operating Activities:						
Depreciation Expense		115,686		108,782		
Change in Value of Beneficial Interests in Charitable Trusts		8,576		(2,424)		
Change in Value of Beneficial Interests in Perpetual Trusts		(7,469)		(5,271)		
(Gain) Loss on Property and Equipment Disposals		(12,843)		(327)		
(Gain) on Forgiveness of PPP Loan		, , ,		(154,060)		
Net (Gain) Loss on Investments		(8,713)		-		
Contributions Restricted for Long-Term Investment		(14,107)		(388,101)		
Interest Restricted for Long-Term Investment		(320)		(451)		
(Increase) Decrease in Operating Assets:		, ,		, ,		
Accounts Receivable		(828)		2,970		
Interest Receivable		201		1,676		
Prepaid Expenses		(13,444)		(4,618)		
Cash Surrender Value of Life Insurance Policies		718		(68)		
Increase (Decrease) in Operating Liabilities:						
Accounts Payable and Accrued Expenses		16,425		5,665		
Refundable Advance		(16,862)		18,062		
Deferred Revenue		35,147		10,513		
Funds Held in Trust for Others		(735)		(158)		
Net Cash Provided (Used) by Operating Activities		367,914		108,101		
Cash Flows from Investing Activities:						
Proceeds from Sale of Fixed Assets		22,000		5,127		
Purchases of Fixed Assets		(89,880)		(36,364)		
Increase (Decrease) in Cash Restricted for Investment in						
Perpetual Endowments		388,101		(388,101)		
Proceeds from Sale of Investments		135,000		288,848		
Purchases of Investments		(889,986)		(349,799)		
Net Cash Provided (Used) by Investing Activities		(434,765)		(480,289)		

KANSAS DISTRICT of THE LUTHERAN CHURCH–MISSOURI SYNOD

STATEMENTS OF CASH FLOWS (Continued) FOR THE YEARS ENDED JANUARY 15, 2022 and 2021

		2022		2021
Cash Flows from Financing Activities:				
Contributions Restricted for Investment in Perpetual Endowments	\$	14,107	\$	388,101
Interest Restricted for Reinvestment in Perpetual Endowment		320		451
PPP Loan Proceeds				153,200
Net Cash Provided (Used) by Financing Activities		14,427	_	541,752
Net Increase (Decrease) in Cash and Cash Equivalents		(52,424)		169,564
Cash and Cash Equivalents - Beginning of Year		318,604		149,040
Cash and Cash Equivalents - End of Year	\$	266,180	\$	318,604
Supplemental Data:				
Noncash Investing and Financing Activities:	¢		¢	152 200
Forgiveness of PPP Loan Principal	\$	-	\$	153,200
Forgiveness of PPP Loan Accrued Interest Payable		-		860

The accompanying notes are an integral part of these financial statements.

1. NATURE OF ORGANIZATION

The Kansas District (the District), a religious not-for-profit organization, is one of 35 districts of The Lutheran Church—Missouri Synod (the Synod), encompassing 159 congregations in the state of Kansas. The Synod established its district offices to more effectively achieve its objectives and assist its congregations and their members in conserving and promoting the unity of the faith and in carrying out their mission and ministry.

The District relies on donations from its member congregations for a significant portion of its support. As shown in the Statement of Activities, support from District congregations totaled \$1,524,382 and \$1,443,005 for the years ended January 15, 2022 and 2021, respectively. These donations are subject to fluctuations in the economic status of the areas in which the congregations are located. No provisions have been made for changes in the economic environment. Any significant reduction in the level of this support, however, could have an effect on the District's program and supporting activities.

The costs of providing various program and other supporting services have been summarized on a functional basis in the Statement of Activities as follows:

- World and National Missions World missions includes the District's personalized world
 ministry support remitted to the Synod. National missions includes but is not limited to
 North American new mission work, campus ministries, deaf ministries, ethnic ministries,
 urban ministries, congregational subsidy, evangelism efforts, human care ministries, and
 related conferences and events.
- Preparing Church Workers Includes financial aid provided to students normally attending one of the six universities or two seminaries of the Synod.
- Congregational Services Supports District congregational service efforts and includes but is not limited to activities such as Sunday School, confirmation, family life, day care, adult education, outdoor ministry, singles ministry, elementary and secondary education, youth services, worship, stewardship education, and related conferences and events.
- Synodical Budget Includes remittances to the Synod for synodical budget support.
- *Mission and Ministry Support Services* Includes the District's communication efforts, financial and general service activities, the operation/maintenance of District office facilities, District/Synodical convention expenses, and the District's support of the national Lutheran Church Extension Fund (LCEF) efforts as discussed in Note 10 (Agreements with LCEF).
- Ecclesiastical and Program Administration Includes activities of the president's office, vice-presidents, circuit visitors, reconcilers, and related conferences and events, as well as support of the District Board of Directors and its related committees.

All of these program and support services include the related program and administration expense associated with that particular function.

1. NATURE OF ORGANIZATION (Continued)

The Kansas District of the Synod is an organization described in Section 501(c)(3) of the Internal Revenue Code (IRC) and, by virtue of a group tax-exempt ruling to the Synod and its component parts, is exempt from federal income taxes. However, any unrelated business income may be subject to taxation. In addition, the District qualifies for the charitable contribution deduction under IRC Section 170(b)(1)(A) and has been classified by the Internal Revenue Service as an organization other than a private foundation.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies followed by the District are described below:

Basis of Accounting

The accompanying financial statements have been prepared on the accrual basis of accounting.

Use of Estimates

We use estimates and assumptions in preparing financial statements in conformity with generally accepted accounting principles (GAAP). Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported amounts of revenues and expenses. Actual results could differ from those estimates, and those differences could be material.

Principles of Consolidation

The accompanying financial statements include all administrative and program offices or departments of the Kansas District. They do not include the assets, liabilities, and operations of the congregations, schools, and other separately administered operations of the Synod within the District's geographic area.

Cash and Cash Equivalents

For financial statement purposes, we consider all cash and highly liquid financial instruments with original maturities of three months or less, which are not held for or restricted by donors for long-term purposes (e.g., for building projects, perpetual endowments), to be cash and cash equivalents.

Investments and Net Investment Return/(Loss)

We record investment purchases at cost, or if donated, at fair value on the date of receipt. Thereafter, investments are reported at their fair values in the Statement of Financial Position. Net investment return/(loss) consists of interest and dividend income, realized and unrealized capital gains and losses, less external investment expenses; it is reported in the Statement of Activities based on the existence or absence of donor-imposed restrictions.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Contributions Receivable

Unconditional promises to give that are expected to be collected within one year are recorded at net realizable value. Unconditional promises to give expected to be collected after one year are initially recorded at fair value using present value techniques, incorporating risk-adjusted discount rates designed to reflect the assumptions market participants would use in pricing the asset. In subsequent years, amortization of the discounts is included in contributions/support in the Statement of Activities. We determine the allowance for uncollectible promises to give based on historical experience, an assessment of current economic conditions, and a review of subsequent collections. Contributions receivable are written off when deemed uncollectible.

Property and Equipment

Property and equipment purchases of \$5,000 or more with an estimated useful life greater than two years are capitalized and recorded at cost, or if donated, at fair value on the date of receipt. Depreciation is computed using the straight-line method over the estimated useful lives of the assets ranging from 3 to 40 years, or in the case of capitalized leased assets or leasehold improvements, the lesser of the useful life of the asset or the lease term. When assets are sold or otherwise disposed of, the cost and related depreciation are removed from the accounts, and any resulting gain or loss is included in the Statement of Activities. Costs of maintenance and repairs that do not improve or extend the useful lives of the respective assets are expensed when incurred. Property held for sale is recorded at the lower of cost or estimated fair value.

We review the carrying values of property and equipment for impairment whenever events or circumstances indicate that the carrying value of an asset may not be recoverable from its use and eventual disposition. When considered impaired, an impairment loss is recognized in the Statement of Activities to the extent carrying value exceeds the fair value of the asset.

Beneficial Interests in Charitable Trusts Held by Others

We have been named as an irrevocable beneficiary of several charitable trusts. These trusts were created independently by donors and are administered by outside agents designated by the donors. Therefore, we have neither possession nor control over the assets of the trusts; the assets are being held by the Lutheran Church—Missouri Synod Foundation (LCMS Foundation). At the date we receive notice of a beneficial interest, a contribution with donor restrictions is recorded in the Statement of Activities and a beneficial interest in charitable trusts held by others is recorded in the Statement of Financial Position at fair value, as determined/calculated by the LCMS Foundation. The trust agreements are re-valued annually by the LCMS Foundation and any resulting actuarial gain or loss is reflected in the Statement of Activities as a change in value of beneficial interests in charitable trusts.

Upon receipt of trust distributions, and when any purpose restrictions have been met, net assets with donor-imposed time or purpose restrictions are released to net assets without donor restrictions. Trust distributions with donor-imposed restrictions that are perpetual in nature are transferred to a specific endowment, in which case, net assets with donor restrictions are not released.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Beneficial Interests in Perpetual Trusts

We have been named as an irrevocable beneficiary of several perpetual trusts held and administered by the LCMS Foundation. Perpetual trusts provide for the distribution of the net income of the trusts to the District; however, we will never receive the assets of the trusts. At the date we receive notice of a beneficial interest, a contribution with donor restrictions of a perpetual nature is recorded in the Statement of Activities and a beneficial interest in perpetual trust is recorded in the Statement of Financial Position at the fair value of the underlying trust assets, as determined/calculated by the LCMS Foundation. Thereafter, beneficial interests in the trusts are reported at the fair value of the trusts' assets in the Statement of Financial Position, with trust distributions and changes in fair value recognized in the Statement of Activities.

Grants Payable

Unconditional promises to give which have been authorized and communicated to the recipient are reported as liabilities and expenses in the period in which the notification to the recipient occurs. If at the time the promise is made, the District expects to make payment in one year or less, the payable is recorded at net settlement value. Unconditional promises that the District expects to pay in more than one year are reported at fair value, which is measured as the present value of the amounts to be paid.

Net Assets

Net assets, revenues, gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net Assets Without Donor Restrictions – Net assets available for use in general operations and not subject to donor restrictions. These net assets may be subject to self-imposed limits by action of the governing board. These board-designated net assets may be earmarked for future programs, contingencies, purchase/construction of fixed assets, or for other uses.

Net Assets With Donor Restrictions – Net assets subject to donor-imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Donor-imposed restrictions that are temporary in nature are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

Contributions and Revenue Recognition

Contributions are recognized as support in the Statement of Activities when cash, securities or other assets, an unconditional promise to give, or notification of a beneficial interest is received. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash that must be used to acquire long-lived assets are reported as support in net assets with donor restrictions. Absent explicit donor restrictions about how long those long-lived assets must be

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Contributions and Revenue Recognition (Continued)

maintained, we report expirations of donor restrictions when the donated or acquired long-lived assets are placed in service. Conditional promises to give are not included as support until the conditions on which they depend have been substantially met and the promises become unconditional. Donated services are reported as support in the Statement of Activities at fair value when those services (1) create or enhance nonfinancial assets or (2) require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation.

Revenue is recognized when earned. Program and supporting activity fees and payments received in advance are deferred to the applicable period in which the related services are performed or expenditures are incurred.

Functional Allocation of Expenses

The costs of program and supporting service activities have been summarized on a functional basis in the Statement of Activities. The Statement of Functional Expenses presents the natural classification detail of expenses by function. The financial statements include certain categories of expenses that are attributable to more than one program and supporting function. Therefore, these expenses require allocation to the programs and supporting services benefited on a basis that is reasonable and consistently applied. The expenses that are allocated include compensation and benefits, which are allocated based on estimates of time and effort, and office building depreciation and occupancy costs, which are allocated based on the square footage used by each program and supporting activity.

Taxes

We follow the accounting standards for contingencies in evaluating uncertain tax positions. This guidance requires financial statement recognition of the impact of a tax position if a position is more likely than not of being sustained on audit by the applicable regulatory authority, based on the technical merits of the position. These rules also provide guidance on measurement, recognition, classification, interest and penalties, transition, and disclosure requirements for uncertain tax positions. No liability has been recognized by the District for uncertain tax positions as of January 15, 2022 and 2021.

Financial Instruments and Credit Risk

We manage deposit concentration risk by placing cash and financial instruments with financial institutions believed by us to be creditworthy. At times, amounts on deposit may exceed insured limits or include uninsured investments in LCEF notes, money market mutual funds, etc. To date, we have not experienced losses in any of these accounts. Credit risk associated with accounts and contributions receivable is limited due to high historical collection rates and because substantial portions of the outstanding amounts are due from our member congregations or other agencies of the Synod who are supportive of our mission. Investment performance is monitored by the Board of Administration. Although the fair values of investments are subject to fluctuation from year-to-year, we believe the investment policies and guidelines are prudent for the long-term welfare of the organization.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Subsequent Events

The District has evaluated subsequent events through May 31, 2022, the date the financial statements were available to be issued.

3. LIQUIDITY AND AVAILABILITY OF FINANCIAL ASSETS

The District receives significant contributions with donor restrictions to be used in accordance with the associated purpose restrictions. It also receives gifts to establish endowments that will exist in perpetuity; the income generated from such endowments is used to fund programs. In addition, the District receives support without donor restrictions in the form of congregational mission commitments, LCEF contract reimbursements, and contributions without donor restrictions. The remainder of funding is provided by investment income without donor restrictions and appropriated earnings from gifts with donor restrictions.

The District considers investment income without donor restrictions, appropriated earnings from donor-restricted and board-designated net assets, congregational mission commitments, LCEF funding, contributions without donor restrictions and contributions with donor restrictions for use in current programs which are ongoing, major, and central to its annual operations to be available to meet cash needs for general expenditures. General expenditures include administrative and general expenses, support of Synod and grant commitments expected to be paid in the subsequent year. Annual operations are defined as activities occurring during the District's fiscal year.

The District manages its cash available to meet general expenditures by operating within a prudent range of financial soundness and stability, maintaining adequate liquid assets, and maintaining sufficient reserves to provide reasonable assurance that long term grant commitments and obligations under endowments with donor restrictions that support mission fulfillment will continue to be met, ensuring the sustainability of the District.

3. LIQUIDITY AND AVAILABILITY OF FINANCIAL ASSETS (Continued)

The table below presents financial assets available for general expenditures within one year of the Statement of Financial Position date:

		January 15							
		2022		2021					
Financial Assets:	_	_	_	_					
Cash and Cash Equivalents	\$	266,180	\$	318,604					
Cash Restricted for Investment in Perpetual Endowments		-		388,101					
Accounts Receivable		4,850		4,022					
Interest Receivable		4,891		5,092					
Long-Term Investments		5,768,720		5,005,021					
Cash Surrender Value of Life Insurance Policies		56,588		57,306					
Beneficial Interests in Charitable Trusts Held by Others		49,938		58,514					
Beneficial Interests in Perpetual Trusts	_	81,254	_	73,785					
Total Financial Assets at Year-End		6,232,421		5,910,445					
Less Those Unavailable for General Expenditures Within One Year Due to:									
Funds Held in Trust for Others		(342,031)		(342,766)					
Donor-Imposed Restrictions	_	(3,368,885)	_	(3,159,767)					
Net Financial Assets After Donor-Imposed or									
Contractual Restrictions		2,521,505		2,407,912					
Less Internal Designations:									
Board Designations	_	(1,402,052)	_	(1,355,908)					
Financial Assets Available to Meet Cash Needs for									
General Expenditures Within One Year	\$_	1,119,453	\$_	1,052,004					

4. FAIR VALUE MEASUREMENTS

We report certain assets and liabilities at fair value in the accompanying financial statements. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Inputs used to determine fair value refer broadly to the assumptions that market participants would use in pricing the asset or liability, including assumptions about risk. Inputs may be observable or unobservable. We consider observable data to be market data that is readily available, regularly distributed or updated, reliable and verifiable, not proprietary, and provided by independent sources that are actively involved in the relevant market.

A fair value hierarchy is used to disclose the measurement of fair value based on the levels of observable or unobservable inputs as follows:

Level 1 Inputs – Quoted prices are available in active markets for identical assets or liabilities as of the measurement date. A quoted price for an identical asset or liability in an active market provides the most reliable fair value measurement because it is directly observable to the market.

Level 2 Inputs – Pricing inputs are other than quoted prices in active markets, which are either directly or indirectly observable as of the report date. Level 2 inputs include assets or liabilities for which quoted prices are available but traded less frequently and assets or liabilities that are fair valued using similar assets or liabilities, the parameters of which can be directly observed.

Level 3 Inputs – Assets or liabilities have little to no pricing observability as of the measurement date. These items are measured using management's best estimate of fair value, where the inputs into the determination of fair value are not observable and require significant management judgment or estimation.

In some cases, the inputs used to measure the fair value of an asset or liability might be categorized within different levels of the fair value hierarchy. In those cases, the fair value measurement is categorized in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement. Assessing the significance of a particular input to entire measurement requires judgment, taking into account factors specific to the asset or liability. The categorization of a financial instrument within the hierarchy is based upon the pricing transparency of the instrument and does not necessarily correspond to our assessment of the quality, perceived risk, or liquidity profile of the asset or liability.

4. FAIR VALUE MEASUREMENTS (Continued)

The following table presents financial instruments that are measured at fair value on a recurring basis and the level within the fair value hierarchy in which the fair value measurements fall, as well as the non-leveled instruments at January 15, 2022:

				Fair Va		Investments Measured at				
		Total	_	Level 1	iruc	Measurement Level 2		Level 3		Cost or NAV
Long-Term Investments -	_		_		_				•	
LCEF Notes	\$	4,061,837	\$		\$	\$	3		\$	4,061,837
Thrivent Demand										
Deposit Account		919,185								919,185
LCMS Foundation:										
LCEF Certificate		228,136								228,136
Fixed Income		83,714								83,714
Moderate Balanced		124,637								124,637
Aggressive Balanced		82,828								82,828
Conservative Balanced		124,819								124,819
Marketable Securities		143,564		143,564						
	\$	5,768,720	\$	143,564	\$	- \$	<u> </u>	-	\$	5,625,156
					_					
Beneficial Interests in -										
Charitable Trusts	\$_	49,938	\$_	-	\$_	\$	<u> </u>	49,938	\$	_
	_		_					•	•	
Perpetual Trusts	\$_	81,254	\$	-	\$_	\$	<u> </u>	81,254	\$	

The following is a reconciliation of beginning and ending balances of assets measured at fair value on a recurring basis using significant unobservable inputs (Level 3) for the year ended January 15, 2022:

	Balance 1/15/2021	<u>(</u>	Net New or (Matured) Gifts	_	Change in Value	_	Balance 1/15/2022
Charitable Trusts	\$ 58,514	\$_		\$	(8,576)	\$	49,938
Perpetual Trusts	\$ 73,785	\$_		\$	7,469	\$	81,254

4. FAIR VALUE MEASUREMENTS (Continued)

The following table presents financial instruments that are measured at fair value on a recurring basis and the level within the fair value hierarchy in which the fair value measurements fall, as well as the non-leveled instruments at January 15, 2021:

				Foir Vol		Investments Measured at			
		Total	-	Level 1	Level 2		Level 3		Cost
Long-Term Investments -			_		,				
LCEF Notes	\$	3,884,473	\$	\$		\$		\$	3,884,473
Thrivent Demand									
Deposit Account		892,412							892,412
LCMS Foundation:									
LCEF Certificate	_	228,136	_						228,136
	\$	5,005,021	\$	- \$		- \$	-	\$	5,005,021
			_	_					_
Beneficial Interests in -									
Charitable Trusts	\$_	58,514	\$_	- \$		- \$	58,514	\$	-
Perpetual Trusts	\$_	73,785	\$_	- \$		<u> </u> \$	73,785	\$	_

The following is a reconciliation of beginning and ending balances of assets measured at fair value on a recurring basis using significant unobservable inputs (Level 3) for the year ended January 15, 2021:

	_	Balance 1/15/2020	-	Net New or (Matured) Gifts	_	Change in Value	_	Balance 1/15/2021
Charitable Trusts	\$ _	56,090	\$		\$_	2,424	\$	58,514
Perpetual Trusts	\$_	68,514	\$		\$_	5,271	\$_	73,785

At January 15, 2022 and 2021, the fair value of donor-restricted endowment investments managed by the District and included in long-term investments in the above schedules was \$1,856,090 and \$1,440,091, respectively.

4. FAIR VALUE MEASUREMENTS (Continued)

A small portion of our long-term investments is classified within Level 1 because they comprise mutual funds with readily determinable fair values based on daily redemption values. The fair values of beneficial interests in charitable and perpetual trusts are based on the fair values of the trust investments as reported by the trustee, the LCMS Foundation. These are considered to be Level 3 measurements.

The District uses the net asset value (NAV) per share as a practical expedient to estimate the fair values of investments in LCMS Foundation common funds, which do not have readily determinable fair values. These investments, with an aggregate fair value of \$415,998 at January 15, 2022, are not classified within the fair value hierarchy as shown in the above tables. Additionally, these investments have no unfunded commitments as at January 15, 2022.

The LCMS Foundation carries out its investment management services through various common funds to invest the assets entrusted to it. A common fund pools the assets of numerous smaller accounts to provide for greater diversification and ease of investment management. Holders of a common fund are called participants; the District is such a participant. Participants buy and sell units of the common fund asset. In order to determine the price per unit of a common fund, all assets held by the common fund (which can include individual securities or units of other common funds) are valued as of the end of the month (the valuation date). This value is divided by the total number of units held by the participants in the common fund to determine the per-unit value. Transactions in the common fund (either purchases or redemptions) are calculated based on the per-unit value on the valuation date.

During the valuation process, the common funds accrue income and expenses for the valuation period. The net income to the funds is divided by the total number of units held by participants for the valuation period to establish the income per unit factor. Each participant receives an allocation of the net income determined by multiplying the income per unit factor times the number of units held by the participant of the common fund. Net realized and termination gains in LCMS Foundation common funds are also calculated and distributed annually to the participants.

The LCMS Foundation Fixed Income Fund is a low to moderate risk investment focused on income generation; the portfolio holds a broad range of U.S. investment grade bonds (80%) and higher quality U.S. non-investment grade bonds (20%). The Moderate Balanced Fund is a moderate risk, blended portfolio that holds both fixed income (50%) and equity (50%) securities; it provides modest income generation and potential for growth. The Aggressive Balanced Fund is a moderate to higher risk investment focused on the potential for growth with limited income generation; the portfolio holds both fixed income (25%) and equity (75%) securities. The Conservative Balanced Fund is a low to moderate risk investment focused on income generation with a limited potential for growth; the portfolio holds both fixed income bonds (75%) and domestic and international securities (25%).

5. PROPERTY AND EQUIPMENT

Property and equipment consists of:

		January 15				
	_	2022		2021		
Land	\$	102,000	\$	102,000		
Office Building		2,338,342		2,336,555		
Herington Lake Retreat Center		639,871		639,871		
Office Furnishings and Equipment		87,331		87,331		
Vehicles		112,778		104,430		
		3,280,322	-	3,270,187		
Less: Accumulated Depreciation	_	(2,018,403)	-	(1,973,305)		
Net Property and Equipment	\$_	1,261,919	\$	1,296,882		

6. LINE OF CREDIT

LCEF establishes a line of credit for each participating district based on the district's program performance; this line of credit is evaluated and adjusted by LCEF annually in July. As of and for the years ended January 15, 2022 and 2021, we had an unsecured line of credit with LCEF in the amount of \$481,927 and \$438,029, respectively. Borrowings under the line would bear interest at the current rate of 3.875%. As of and during the years ended January 15, 2022 and 2021, there were no borrowings against this line of credit.

7. NET ASSETS WITHOUT DONOR RESTRICTIONS

Net assets without donor restrictions consist of the following:

	January 15				
		2022	_	2021	
Undesignated	\$	992,898	\$	946,715	
Investment in Property and Equipment		1,261,919		1,296,882	
Designated by Board for:					
World and National Missions		1,155,479		1,233,027	
Preparing Church Workers		112,141		75,869	
Congregational Services		118,670		27,012	
Mission and Ministry Support Services		15,762		20,000	
	\$	3,656,869	\$	3,599,505	

8. NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions are restricted for the following purposes or periods:

		January 15			
		2022		2021	
Purpose Restrictions:					
World and National Missions	\$	405,105	\$	243,687	
Preparing Church Workers		864,804		832,468	
Congregational Services		5,010		5,010	
Mission and Ministry Support Services		20,737		22,341	
		1,295,656		1,103,506	
Time Restrictions:					
Congregation Support		26,859		29,194	
Beneficial Interests in Charitable Trusts Held by Others		49,938		58,514	
	_	76,797	_	87,708	
Endowments:					
Corpus (Perpetual) -					
World and National Missions		738,899		735,372	
Preparing Church Workers		1,093,219		1,082,320	
General Use		10,623		10,623	
		1,842,741	_	1,828,315	
Net Investment Return Subject to Appropriation					
and Expenditure; Restricted by Donors for:					
World and National Missions		48,498		47,612	
Preparing Church Workers		23,939		18,841	
. •	_	72,437	_	66,453	
Total Endowments		1,915,178	_	1,894,768	
Beneficial Interests in Perpetual Trusts	_	81,254		73,785	
	\$	3,368,885	\$_	3,159,767	

8. NET ASSETS WITH DONOR RESTRICTIONS (Continued)

Net assets were released from donor restrictions when expenses were incurred to satisfy the restricted purpose, or by occurrence of the passage of time or other events specified by the donors as follows:

	January 15				
	2022	2021			
Satisfaction of Purpose Restrictions:					
World and National Missions	\$ 67,702	\$	70,857		
Preparing Church Workers	79,231		88,303		
Congregational Services	74		9,140		
Mission and Ministry Support Services	1,120		24,574		
	 148,127		192,874		
Expiration of Time Restrictions	 29,194		35,333		
	\$ 177,321	\$	228,207		

9. ENDOWMENT FUNDS

Our endowment consists of ten individual funds established by donors to provide annual funding for specific activities and general operations. The District classifies amounts in its donor-restricted endowment fund as net assets with donor restrictions until the Board of Directors appropriates amounts for expenditure and any purpose restrictions have been met. Our Board has interpreted the Kansas enacted version of the Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift of the donor-restricted endowment funds, as of the gift date, unless there are explicit donor stipulations to the contrary. As a result of this interpretation, we retain in perpetuity (a) the original value of initial and subsequent gifts donated to the endowment and (b) any accumulations to the endowment that are required to be maintained in perpetuity in accordance with the applicable donor gift instrument Donor-restricted amounts not retained in perpetuity are subject to appropriation and expenditure by us in a manner consistent with the standard of prudence prescribed by UPMIFA. We consider the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- (1) The duration and preservation of the fund
- (2) The purposes of the District and the donor-restricted endowment fund
- (3) General economic conditions
- (4) The possible effect of inflation and deflation
- (5) The expected total return from income and the appreciation of investments
- (6) Other resources of the District
- (7) The investment policies of the District

9. ENDOWMENT FUNDS (Continued)

From time to time, certain donor-restricted endowment funds may have fair values less than the amount required to be maintained by donors or by law (underwater endowments). We have interpreted UPMIFA to permit spending from underwater endowments in accordance with prudent measures required under law. There were no underwater endowments as of January 15, 2022 and 2021.

Endowment Policies – Endowment assets are currently being managed and invested by the Business Manager in consultation with the Board of Administration. Endowment assets include those assets of donor-restricted endowment funds the District must hold in perpetuity. The District has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment. Per District policy, all assets are invested with LCEF or the LCMS Foundation. This allows the District to maintain a stable value in these endowments over the long-term. Exceptions to this policy may be granted by the Board of Directors if the donor specifies an alternate financial institution. The Board of Administration reviews the endowment investments and their performance on an annual basis.

As of January 15, 2022 and 2021, we had the following endowment net asset composition by fund type:

		With Donor
	_	Restrictions
<u>January 15, 2022</u>		
Donor-Restricted Endowment Funds:		
Amounts Required to be Maintained in Perpetuity	\$	1,842,741
Accumulated Investment Return (Loss)	_	72,437
Total Endowment	\$	1,915,178
	_	
<u>January 15, 2021</u>		
Donor-Restricted Endowment Funds:		
Amounts Required to be Maintained in Perpetuity	\$	1,828,315
Accumulated Investment Return (Loss)		66,453
Total Endowment	\$	1,894,768
	=	

9. ENDOWMENT FUNDS (Continued)

Changes in the endowment net assets for the years ended January 15, 2022 and 2021, are as follows:

		With Donor Restrictions
Year Ended January 15, 2022	_	
Endowment Net Assets - Beginning of Year	\$	1,894,768
Net Investment Return (Loss)		30,973
Contributions		14,107
Appropriation of Endowment		
Assets for Expenditure		(24,670)
Endowment Net Assets - End of Year	\$_	1,915,178
Year Ended January 15, 2021		
Endowment Net Assets - Beginning of Year	\$	1,500,697
Net Investment Return (Loss)		28,132
Contributions		388,101
Appropriation of Endowment		
Assets for Expenditure	_	(22,162)
	ф	1.004.760
Endowment Net Assets - End of Year	\$_	1,894,768

10. SUPPORT AND REVENUE FROM THE LUTHERAN CHURCH EXTENSION FUND

Distribution of LCEF Operating Results – Based on LCEF's annual operating performance, earnings distributions are made available to its partner districts. LCEF operating results are restricted for specific mission and ministry programs of the respective district and are distributed upon request. During the year ended January 15, 2021, the District requested and received distributions of LCEF operating results totaling \$68,943. These distributions are reflected in the Statement of Activities as support from LCEF in net assets with donor restrictions.

Agreements with LCEF – In accordance with certain agreements, which are subject to renegotiation each July, LCEF agreed to compensate and reimburse the District for providing facilities and services to LCEF, as well as for promotion and coordination of church extension program activities within the District. The agreements require LCEF to pay the District a fixed amount on a monthly basis. The amounts received by the District in connection with these agreements during the years ended January 15, 2022 and 2021, totaled \$170,527 and \$163,083, respectively, which is reported in the Statement of Activities as revenue in net assets without donor restrictions.

11. DEFINED BENEFIT PLAN

The District participates in the worker benefit plans of the Synod, including the Concordia Retirement Plan (CRP). The CRP provides individuals with post-retirement benefits. Substantially all full-time employees (those employed more than 20 hours per week and at least five months per year) are covered by the CRP. Employees are vested after five years of creditable service. We contribute a fixed percentage of each participant's salary to the CRP. Retirement plan expenses for the years ended January 15, 2022 and 2021, totaled \$55,957 and \$56,801, respectively.

There were no significant changes in the District's relationship to the CRP during fiscal 2022 or 2021. There were also no contingent liabilities associated with the CRP at January 15, 2022 or 2021. Currently, the District has no intention to withdraw from the CRP; the District's contributions and level of participation represent a small percentage of the CRP as a whole.

12. COVID-19 RELATED ACTIVITIES

PPP Loan – We received an unsecured loan in the amount of \$153,200 under the PPP established by the Coronavirus Aid, Relief, and Economic Security (CARES) Act from a Small Business Administration (SBA) approved partner. The loan was subject to a note dated April 14, 2020 and, under the terms of the PPP, all or a portion of the principal and accrued interest is eligible to be forgiven if the loan proceeds are used for qualifying expenses as described in the CARES Act such as payroll costs, benefits, rent, and utilities.

In April 2020, we recorded a note payable in the amount of \$153,200. When the loan obligation was legally released by the SBA in November 2020, we recognized in the 2021 Statement of Activities a \$154,060 gain on forgiveness of debt, which included principal of \$153,200 and accrued interest of \$860.

Soldiers of the Cross COVID-19 Response Initiative – As the COVID-19 crisis unfolded in 2020, many church workers found themselves with immediate unmet financial needs stemming from the spread of the pandemic. The District, in partnership with the Synod and LCEF, delivered mercy and human care in the form of benevolent support to church workers within the District through the Synod's Soldiers of the Cross COVID-19 Reponse Initiative program. During the years ended January 15, 2022 and 2021, the District received \$12,390 and \$10,438 from the Synod for this program and distributed grants of \$18,987 and \$13,047, respectively, to meet the needs of impacted District church workers.